2017 & 2018 YTD Actuals (Thru Oct 1) - 2018 & 2019 Forecasts

| 2019 Group | 2019 Acct # | ‡ 2019 Acct Name | 2018 Budget | 2018 Latest Estimate | 2019 Forecast NSP | |
|-------------------|-------------|------------------------------------|----------------|---|-------------------------|---|
| Administration | 4001 | Legal & Accounting | \$4,772 | \$7,000 | \$6,000 | _ |
| | 4002 | Mailings | \$1,259 | \$1,700 | \$300 | Ann Mtg Mailing |
| Administration To | tal | | \$6,031 | \$8,700 | \$6,300 | _ = |
| Clubhouse | 5001 | Fitness Maintenance | \$704 | \$704 | \$500 | New vendor is less |
| | 5002 | HVAC Maintenance | \$1,294 | \$1,294 | \$1,294 | No change |
| | 5003 | Cleaning Contract | \$6,012 | \$9,252 | \$9,252 | No Change |
| | 5006 | General Maintenance & Supplies | \$2,628 | \$3,000 | \$3,500 | |
| | 5008 | Elevator Maintenance & Inspections | \$1,633 | \$1,633 | \$2,000 | Inspections & 2 hrs service |
| | 5009 | Sports Courts & Golf Nets | \$1,761 | \$2,100 | \$750 | NSP Replaces Sport Court NE |
| Clubhouse Total | | | \$14,033 | \$17,983 | \$17,296 | |
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| Property | 7001 | Property Management | \$12,054 | \$19,698 | \$22,932 | Full year management team |
| | 7002 | Insurance | \$4,259 | \$7,700 | \$7,700 | Assume no changes |
| | 7003 | Landscaping Contract | \$60,715 | \$80,000 | \$80,000 | Contract (remove mid-summer irrigation |
| | | | | | | check and apply costs toward other services like aeration |
| | 7004 | Snow Removal Contract | \$49,200 | \$60,000 | \$60,000 | Contract |
| | 7005 | Tree Inspection & Removal | \$2,650 | \$2,650 | \$5,000 | Includes arborist support |
| | 7006 | Landscaping Extras | | \$4,400 | \$8,100 | 2 spring insect treatments; repairs |
| Property Manager | ment Total | | \$128,878 | \$174,448 | \$183,732 | |
| Rolling \$10k | 8001 | Rolling \$10K | \$447 | \$1,800 | \$10,000 | Beautfication expenses & misc cap expenses |
| Utilities | 6001 | TV/Internet/ Phone | \$999 | \$1,250 | \$1,000 | Reduced with savings from tel bill |
| | 6002 | Hydrants | \$8,643 | \$11,905 | \$12,592 | 7% Increase from Pennichuck |
| | 6003 | Water & Irrigation | \$1,969 | \$3,500 | \$3,500 | No change |
| | 6004 | Electricity | \$1,540 | \$2,250 | \$2,500 | No change |
| | 6005 | Gas | \$1,549 | \$2,000 | \$2,200 | Rate increase full year |
| Utilities Total | | | \$14,700 | \$20,905 | \$21,792 | _ ′ |

| Capital Reserves | \$14,896 | \$22,344 | \$80,347 | Based on Team study (additional \$49 p/p/m) |
|----------------------|-----------|-----------|-----------|---|
| Contingency | | | \$3,933 | |
| Grand Total | \$178,984 | \$246,180 | \$323,400 | |
| Operating Income | \$154,350 | \$264,600 | | increase dues to \$275 p/m |
| Net Operating Income | -\$24,634 | \$18,420 | - | |